



AMBASSADOR BRIDGE
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October 25, 2011

Honourable Denis Lebel
Transport Canada
330 Sparks Street
Ottawa, ON
K1A 0N5

Minister Lebel,

I understand that you have only been Transport Minister for a matter of months now and of course you have many pressing areas of responsibility. Nonetheless, I believe the Ambassador Bridge and the Detroit-Windsor Gateway would be an important issue for both of us to discuss.

Last week's developments in the Michigan Legislature only make a conversation between us more timely. I understand that there has been some unfortunate acrimony between my company and Transport Canada in the past. As a result of this there are some lawsuits between us; however it would be my intention to make one of the agenda items that we would discuss a potential resolution of those lawsuits. Additionally, we could discuss how we might cooperate in the future, how we would work together to make the existing border at Windsor function more efficient and how we might come to a resolution for construction of a new span.

I think you would agree that any progress on any of these topics would make a meeting worthwhile. I will be contacting your office shortly in the hopes of scheduling this meeting.

Sincerely,

A handwritten signature in black ink, appearing to read "Matt Moroun".

Matt Moroun